New York April 29th 1859

Rev. S. F. Marsh

Dear Sir,

Yours of the 21st inst. came duly to hand but it was impossible to reply to it yesterday in consequence of the pressure of other engagements. I was relying upon a final conversation & adjustment of matters so that we should understand one another before you left. I was intending to recommend to our Treasurer to furnish you cash sufficient to meet present liabilities here - if you failed to realize it in time from other quarters. For several days I was at a loss to know whether you had left the City or not. Had I known that there was any probability of your visiting Boston before your contemplated return to this city to attend the anniversary, I should have been doubly desirous of the “final conversation” alluded to above. As it is we must do the best we can by correspondence.

I have just been looking over the copy of a letter which I wrote.
you on the 20th of Sept 1858. After alluding to the fact that I had once written you that I thought favorably of your coming East I suggested that you defer starting till after the then approaching Annual Meeting of the Board I said — "a scheme is coming up in my own mind which if matured and sanctioned by the Board will lead to important modifications" then after giving the outline of the plan I added — "Suppose you were to come on work till you had secured subscription, amounting to $1200 a year & running through three years at the shortest. Having it understood that if the subscribers any of them die in the mean time their subscription shall be null & also that they have the privilege of discontinuing the subscription any year. In such a case it would be the work of the Society to get some other person to fill the vacancy. It is easy to see that in this way you would make the most of your agency while here & your would if successful create
the very "certainty" that Prof S wants
I want. I hope he will hold on"

At the Annual Meeting
the Board unanimously approved
of the "scheme" above alluded to 
you have yourself been acting
upon it and since your annual
Moreover, ever since the decision of
the Board in 1856 to undertake the
"final effort" in behalf of Institution
in States East of the Mississippi it
has been the settled policy of the
Society to give a special character
to efforts in behalf of these several
Institutions— Whenever their Officers
have come on to cooperate with
the Society the understanding has
been that the entire annual of their
agency would go to the benefit
of the particular Institution while
they represented. You will see the
fact that the policy which you suggest
as in your judgment "the true policy
of the Society" is its policy. So far
as Institutions East of the Mississippi
are concerned has been its policy
for years —

But now, when we come to
apply this policy we found that there are limitations. No one institution at any particular time can have the entire range of the field. For there are many or ten others upon the Society's list that are put in their claim. How shall all these interests be adjusted, so that no one college shall be in benefited at the expense of another having equal claim? This I confess is not an easy matter—but surely I have not myself as a representative of the Society nor have the Board any pretensions to gratify.

I do not understand you as complaining that Pacific University is not fairly dealt with. I fully concede that it is with entire justice proper that your Should be as faithfully faithful to the interests which you represent.

Still there is one question in mind that Pacific University occupies at the present moment a most more favorable position, in respect to Eastern aid, than either the College of Californias, or Wellesley, or the Eger. E. N. O., or Dover or Yellow Spring. A.
It will be obvious from the above extract from my letter of Sept 20 that I had at that time no reference to the procuring of endowments. And this leads me to say that the Society has never been disposed to put any restriction whatever upon the representatives of any particular College in reference to any influence which they could exert upon individuals with a view of securing liberal donations—endowments, if you please—in the future. In this sense, all have, at all times, entire

sweep of the field. No officer of the Society would object, but rather rejoice if you should succeed in finding some good friend or friend who would at any time give by the $10,000 to Pacific University.

When former cases are asked for a portion of the Society’s field for the purpose of procuring Endowments at the present time, the case is altered. I must question the expediency of it—because I would seriously interfere with the “final object” of the Society in behalf of Institutions in States east of the Mississippi. It is for the interest
If Pacific University and every other institution west of the Mississippi that this work should be speedily accomplished. The society is mapping out the field to bring its machinery to bear on that point. 2. The prospect is fair that you can make up $1,200 for three years; very likely enough in addition to make up the deficiency of the society for the last year which is in reality providing for four years. 3. If you can do anything in addition, it might secure the means for securing an apparatus, such as laboratories to your library as might be especially important. Then your instructors would have the means of living for this period and the tools to work with. 4. Your next want would be a building in respect to which it might be said (1) that the混沌 of expending very much for buildings at this stage of your history might be very questionable. (2) If you are not entirely sure that you have the best location, you ought not to make large expenditures for this.
purpose, even if you had the means but should wait for the future developments of Oregon. If you should decide upon a removal there would be every prospect that you could secure the requisite buildings for the time being as a condition of your removal. (4) If by your present agency you secure the requisite support for instruction for three or four years together with their tools it is a serious question whether Oregon itself ought not to furnish the comparatively limited accommodations which you will need in the mean time—Or if you have support for instruction, operating library & building endowments in the shape of vested funds, are not an absolute present necessity. Work on them through your three years. In the mean time let the Society finish up its work East of the Mississippi or you need not fear that Pacific University will fail of adequate support provided it proves itself worthy of public confidence.
A, to Boston, I long ago made arrangements with Rev. Chapin of Beloit College in the absence of Mr. Edgell to spend the month of June there with a view of making a special effort on behalf of Beloit College in case it should meet the approbation of the Pastor. He did make such an effort two or three years since in Park Street Church if I do not know whether they would be disposed to make much addition to what they have already done. I very likely after all by consultation of amendment your thought use up the specialitation to direct your attention without serious interference with the movements of Rev. Chapin. My expectation is that he will be at the Boston anniversary & I expect to be there & I hope you will be & I think we can together so arrange the matter that the several interests in question shall be subserved without collision.

Sincerely yours

Theron Baldwin